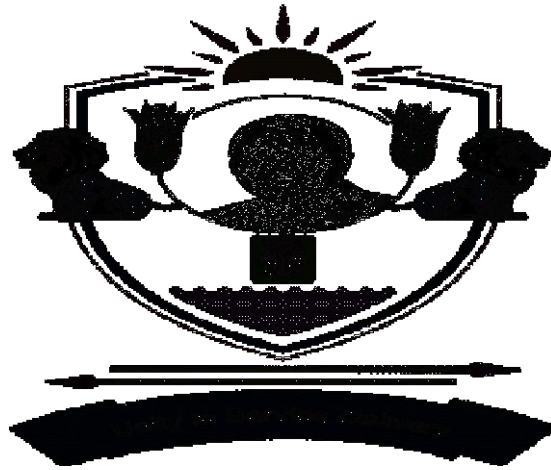


**COLLINS CHABANE
LOCAL MUNICIPALITY**
Since 2016



MFMA SECTION 52 REPORT FOR PERIOD ENDED 30 SEPTEMBER 2024

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1. Introduction and Purpose

The purpose of this report is to inform the Collins Chabane Local Municipality Council on the monthly financial performance against budget of the municipality.

Section 52 of the Municipal Finance Management Act 56 of 2003 (MFMA), states that the mayor of a municipality must, within 30 days of the end of each quarter, submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

1.1 Monthly Budget Statements

Section 52 of the MFMA states:

- (1) The Accounting officer of a municipality must by no later than 30 working days after the end of each quarter submit to the mayor of the municipality and the relevant provincial treasury a statement in the prescribed format on the state of the municipality's budget reflecting the following particulars for that quarter and for the financial year up to the end of that quarter:
 - (a) Actual revenue, per revenue source;
 - (b) actual borrowings;
 - (c) actual expenditure, per vote;
 - (d) actual capital expenditure, per vote;
 - (e) the amount of any allocations received;
 - (f) actual expenditure on those allocations, excluding expenditure on—
 - (i) its share of the local government equitable share; and
 - (ii) allocations exempted by the annual Division of Revenue Act from compliances with this paragraph;
 - (g) when necessary, an explanation of—
 - (i) any material variances from the municipality's projected revenue by source, and from the municipality's expenditure projections per vote;
 - (ii) any material variances from the service delivery and budget implement-nation plan; and
 - (iii) any remedial or corrective steps taken or to be taken to ensure that projected revenue and expenditure remain within the municipality's approved budget.
- (2) The statement must include—
 - (a) a projection of the relevant municipality's revenue and expenditure for the rest of the financial year, and any revisions from initial projections; and
 - (b) the prescribed information relating to the state of the budget of each municipal entity as provided to the municipality in terms of section 87(10).
- (3) The amounts reflected in the statement must in each case be compared with the corresponding amounts budgeted for in the municipality's approved budget.
- (4) The statement to the provincial treasury must be in the format of a signed document and in electronic format.

- (5) The accounting officer of a municipality which has received an allocation referred to in subsection (1)(e) during any particular month must, by no later than 10 working days after the end of that month, submit that part of the statement reflecting the particulars referred to in subsection (1)(e) and (f) to the national or provincial organ of state or municipality which transferred the allocation.
- (6) The Provincial Treasury must by no later than 22 working days after the end of each month submit to the National Treasury a consolidated statement in the prescribed format on the state of the municipalities' budgets, per municipality and per municipal entity.
- (7) The Provincial Treasury must, within 30 days after the end of each quarter, make public as may be prescribed, a consolidated statement in the prescribed format on the state of municipalities 'budgets per municipality and per municipal entity. The MEC for finance must submit such consolidated statement to the provincial legislature no later than 45 days after the end of each quarter.

1.2 In-year Budget Statement Tables

To comply with Regulation 14 of the Municipal Budget and Reporting Regulations of the MFMA, in-year budget statement tables consist of:

- Table C1 to C7, and
- Supporting documentation for
 - Debtors,
 - Creditors,
 - Investment portfolio analysis, and
 - Allocation of grants receipts and expenditure.

1.3 Table C1 Monthly Budget Statement Summary – M03 September

2. Financial Performance

2.1 Revenue

2.2 Revenue analysis

- During 2023/24 reporting period, the pre-audited operational revenue (total revenue excluding capital transfers) was R 551 million, and
- In the current financial year (2024/25), the annual operational revenue budget has been budgeted to R 619 million (12% increase).
 - As at 30 September 2024, actual operational revenue was R 211 million *versus* the projected revenue of R 228 million (-7% variance).

2.3 Revenue Composition

As of 30 September 2024, the municipality received the following transfers and subsidies as per approved payment schedules of the Division of Revenue Act (DoRA):

- Equitable share grant - R 214 million,
- Municipal Infrastructure Grant (MIG) – R 55,5 million,
- Finance Management Grant (FMG) - R 2,5 million,
- Expanded Public Works Programme (EPWP) grant - R 432 thousand, and
- Integrated National Electrification Programme (INEP) grant - R 7, 3 million.

The municipality closed the 2023/24 financial year with an unspent conditional grant of R1.9 million that relates to the Municipal Disaster Recovery Grant. The rollover application of the unspent grant has been submitted to National Treasury by the 31 August 2024.

Refer to Schedule C4 for details on the operational revenue budget.

Capital Transfers analysis

- During 2023/24, pre-audited transfers and subsidies (capital transfer) recognised was R 111 million (100%), comprising of:
 - MIG- R 91 million- 100% recognised,
 - INEP- R 20 (R 12.5 million + R 7.6 million) - 100% recognised.
- Capital transfer and subsidies for 2024/25 budget is R 115 million:
 - MIG- R 96 million – R 30 million recognised since the beginning of the financial year to date, it must be noted that 5% budget has been allocated to operational expenditure (PMU Fees). INEP - R 19 million – R 2.8 million recognised. The municipality has since spent R 8 million on INEP capital projects.
 - NB: The municipality has so far spent R 65 million on MIG projects, however the under recognition of revenue is due to late submission of supporting documents for Finance department to process journals.

2.3.1 Expenditure

2.3.1.1 Operational expenditure

- The municipality's 2023/24 pre-audited figures for operational expenditure was R 508 million, whereas the current year operational expenditure budget is R 498 million
- Year to date actual operational expenditure as at 30 September 2024 is R 139 million versus the projected operational budget of R 125 million (12% under projected).

2.3.1.2 Capital expenditure

- The municipal pre-audited capital expenditure for 2023/24 was R 304 million, whereas the current year capital expenditure has been budget at R 236 million (Vat inclusive) that has a decrease of 22% from previous year pre-audited outcome.
- The current year capital expenditure budget consists of:
 - Transfers and subsidies - budget of R 115 million, and
 - Own revenue - budget of R 121 million.
- The year to date capital expenditure for both transfers and own revenue is R 96 million against projected expenditure of R 51 million (87.4% over spending).

3. Financial Position

3.1 Equity/ Community Wealth

- In 2023/24 reporting period, the municipality had R 1, 874 billion (pre-audited figures) of Community Wealth/Equity,
- For 2024/25, the projected Community Wealth/Equity is R 2,067 billion (2.3% increase),
- The actual year-to-date Community Wealth/Equity as at 30 September 2024 was R 1,943 billion.

3.2 Cash flows

- In 2023/24, cash and cash equivalent balance was R 96 million.
- The current year projection of cash and cash equivalent is estimated at R 372 million (91% increase).
- As at 30 September 2024, the actual cash and cash equivalent balance was R 166 million (45% below current year budget) consisting of:
 - Investments of R 73 million, and
 - Cash in Primary Bank account of R 93 million.
 - The municipality made 12 fixed months investment in the months of December with Nedbank and Absa Bank.
- It must be noted that the municipality received all first tranches as per DoRA allocation (Payment schedule).

3.3 Debtors

- The debtors balance for the period ending 30 September 2024 is R 305.1 million, (95% of balance has been outstanding for more than over 90 days, recoverability doubt).
 - R 107.3 million- government departments,
 - R 25.8 million- commercial, and
 - R 172.4 million- households
- Total billing for the period ending 30 September 2024 is R10.9 million,
 - The actual year-to-date collection was R 3.7 million (collection rate of 34% against the year to date billing),

3.4 Creditors

The municipality's outstanding payments as at 30 September 2024 is R 23.3 million.

- R 13.9 million: outstanding payments between 0 to 30 days,
- R 908 thousand: outstanding payments 31 to 60 days,
- R 72 thousand: outstanding payments 61 to 90 days,
- R 2.9 million: outstanding payments 91 to 120 days
- R 16 thousand: outstanding payments 121 to 150 days
- R 9 thousand: outstanding payments 151 to 180 days
- R 40 thousand: outstanding payments 181 to 210 days
- R5,5 million: Outstanding payments over a year

Creditors exclude the retention of R 65.3 million recorded separately in the statement of financial position.

LIM345 Collins Chabane - Table C1 Monthly Budget Statement Summary - M03 - September

Description	2023/24	Budget Year 2024/25							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	35 646	37 208	-	3 199	9 625	9 302	323	3%	37 208
Service charges	5 629	5 942	-	500	1 327	1 486	(158)	-11%	5 942
Investment revenue	16 907	16 941	-	1 556	4 174	4 235	(61)	-1%	16 941
Transfers and subsidies - Operational	449 008	517 464	-	174	186 279	203 094	(16 815)	-8%	517 464
Other own revenue	44 108	41 669	-	2 062	9 992	10 417	(426)	-4%	-
Total Revenue (excluding capital transfers and contributions)	551 298	619 224	-	7 491	211 397	228 534	(17 137)	-7%	619 224
Employee costs	143 863	158 535	-	12 238	35 844	39 634	(3 790)	-10%	158 535
Remuneration of Councillors	29 554	31 871	-	2 364	7 053	7 968	(915)	-11%	31 871
Depreciation and amortisation	45 920	62 580	-	18 689	18 689	15 645	3 044	19%	62 580
Interest	-	-	-	-	-	-	-	-	-
Inventory consumed and bulk purchases	15 297	14 539	-	1 104	3 433	3 635	(202)	-6%	14 539
Transfers and subsidies	10 781	13 800	-	252	3 982	3 450	532	15%	13 800
Other expenditure	263 410	216 800	-	19 946	70 321	54 200	16 121	30%	216 800
Total Expenditure	508 825	498 124	-	54 593	139 321	124 531	14 790	12%	498 124
Surplus/(Deficit)	42 473	121 100	-	(47 102)	72 076	104 003	(31 927)	-31%	121 100
Transfers and subsidies - capital (monetary allocations)	105 460	115 624	-	6 896	33 176	48 753	(15 577)	-32%	115 624
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers &	147 933	236 724	-	(40 206)	105 252	152 756	(47 504)	-31%	236 724
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	147 933	236 724	-	(40 206)	105 252	152 756	(47 504)	-31%	236 724
Capital expenditure & funds sources									
Capital expenditure	304 102	205 847	-	21 928	96 427	51 462	44 965	87%	205 847
Capital transfers recognised	105 579	98 282	-	16 531	74 233	24 570	49 662	202%	98 282
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	198 523	107 565	-	5 396	22 194	26 891	(4 697)	-17%	107 565
Total sources of capital funds	304 102	205 847	-	21 928	96 427	51 462	44 965	87%	205 847
Financial position									
Total current assets	340 616	444 454	-	-	383 928				444 454
Total non current assets	1 729 155	1 831 606	-	-	1 793 118				1 831 606
Total current liabilities	195 112	186 548	-	-	233 669				186 548
Total non current liabilities	(235)	21 686	-	-	(235)				21 686
Community wealth/Equity	1 874 893	2 067 826	-	-	1 943 611				2 067 826
Cash flows									
Net cash from (used) operating	467 462	342 684	-	(27 373)	221 529	157 524	(64 004)	-41%	342 684
Net cash from (used) investing	246 035	(205 847)	-	(16 422)	(97 413)	(51 462)	45 952	-89%	(205 847)
Net cash from (used) financing	-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the month/year end	949 263	340 611	-	-	334 311	309 836	(24 475)	-8%	347 033
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	5 274	4 808	4 783	4 294	4 332	4 103	4 028	273 950	305 571
Creditors Age Analysis									
Total Creditors	13 970	908	72	2 974	16	9	40	5 582	23 571

4. Financial Performance (functional classification) – M03 September

4.1 Revenue per functional classification (refer to Table C2)

The total revenue in Table C2 below broken down per functional classification as follows:

- Governance and administration revenue budget - (administration),
 - 2023/24 (pre-audited) - R 520 million,
 - 2024/25 budget - R 584 million,
 - Year-to-date actual revenue- R 203 million *versus* budget of R 219 million (-7% variance).
- Community and Public Safety revenue budget- (service delivery);
 - 2023/24 (audited) R 532 thousand,
 - 2024/25 budget- R 585 thousand,
 - Year-to-date actual revenue R 175 thousand *versus* R 146 thousand projected (20% variance). Included in this amount is rental of facilities (halls and stadiums) and sale of graves.
- Economic and Environmental revenue budget- (service delivery);
 - 2023/24 (audited)- R 116 million,
 - 2024/25 budget- R 124 million,
 - Year-to-date actual revenue was R 35 million against the projected revenue budget of R 47 million (-24% variance).
- Trading services- (service delivery)
 - 2023/24 (audited)- R 19 million,
 - 2024/25 budget- R 25 million,
 - Year-to-date actual revenue was R 4.7 million *versus* the projected budget of R 9.9 million (-52% variance).

4.2 Expenditure per functional classification (refer to Table C2)

The total expenditure in Table C2 is further broken down per function and classified as follow:

- Governance and administration expenditure budget - (administration),
 - 2023/24 (audited)- R 290.7 million,
 - 2024/25 budget- R 308,5 million,
 - Year-to-date actual expenditure- R 89.7 million versus projected budget of R 77.1 million (16% variance.) The variance explained in table C4 below for individual line items.
- Community and Public Safety expenditure budget- (service delivery);
 - 2023/24 (audited) R 27 million,
 - 2024/25 budget- R 29 million,
 - Year-to-date actual expenditure was R 7.8 million *versus* the projected budget of R 7.3 million (7% variance).
- Economic and Environmental expenditure budget- (service delivery);
 - 2023/24 (audited)- R 159 million,
 - 2024/25 budget- R 121 million,
 - Year-to-date actual expenditure was R 33.4 million *versus* the projected budget of R 30.4 million (10% variance).

The reasons for variance is explained in table C4 below for individual line items.

- Trading services- (service delivery)
 - 2023/24 (pre audited) - R 31 million,
 - 2024/25 budget- R 38 million,
 - Year-to-date actual expenditure was R 8.1 million *versus* the projected budget of R 9.5 million (-14% variance).

LIM345 Collins Chabane - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M03 - September

Description	Ref	2023/24	Budget Year 2024/25							
		Audited	Original	Adjusted	Monthly actual	YearTD actual	YearTD	YTD	YTD %	Full Year
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		519 728	584 321	-	5 306	203 852	219 808	(15 956)	-7%	584 321
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		519 728	584 321	-	5 306	203 852	219 808	(15 956)	-7%	584 321
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		532	585	-	51	175	146	29	20%	585
Community and social services		532	585	-	51	175	146	29	20%	585
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		116 978	123 954	-	8 352	35 800	47 397	(11 597)	-24%	123 954
Planning and development		106 411	110 609	-	8 352	34 692	44 060	(9 369)	-21%	110 609
Road transport		10 567	13 346	-	-	1 108	3 336	(2 228)	-67%	13 346
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		19 519	25 987	-	678	4 746	9 936	(5 190)	-52%	25 987
Energy sources		13 890	19 105	-	-	2 898	8 215	(5 317)	-65%	19 105
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		5 629	6 882	-	678	1 848	1 721	128	7%	6 882
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	656 758	734 848	-	14 387	244 573	277 287	(32 714)	-12%	734 848
Expenditure - Functional										
<i>Governance and administration</i>		290 788	308 579	-	31 476	89 787	77 145	12 642	16%	308 579
Executive and council		46 811	49 870	-	3 659	11 323	12 468	(1 144)	-9%	49 870
Finance and administration		237 871	251 407	-	27 526	77 090	62 852	14 238	23%	251 407
Internal audit		6 106	7 302	-	290	1 374	1 826	(452)	-25%	7 302
<i>Community and public safety</i>		27 227	29 584	-	4 918	7 898	7 396	502	7%	29 584
Community and social services		12 501	12 781	-	3 449	4 060	3 195	865	27%	12 781
Sport and recreation		6 125	5 172	-	651	1 733	1 293	440	34%	5 172
Public safety		8 602	11 631	-	818	2 105	2 908	(803)	-28%	11 631
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		159 776	121 900	-	15 574	33 452	30 475	2 977	10%	121 900
Planning and development		75 954	50 645	-	2 387	11 227	12 661	(1 435)	-11%	50 645
Road transport		83 822	70 374	-	13 187	22 226	17 593	4 632	26%	70 374
Environmental protection		-	881	-	-	-	220	(220)	-100%	881
<i>Trading services</i>		31 034	38 060	-	2 625	8 184	9 515	(1 331)	-14%	38 060
Energy sources		15 920	20 733	-	1 522	4 630	5 183	(554)	-11%	20 733
Water management		-	-	-	-	-	-	-	-	-
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		15 114	17 327	-	1 103	3 555	4 332	(777)	-18%	17 327
<i>Other</i>		-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	508 825	498 124	-	54 593	139 321	124 531	14 790	12%	498 124
Surplus/ (Deficit) for the year		147 933	236 724	-	(40 206)	105 252	152 756	(47 504)	-31%	236 724

5. Financial Performance (revenue and expenditure by municipal vote) – M03 September

5.1 Revenue by vote (refer to Table C3)

Table C3 below shows the Revenue and Expenditure per vote.

- Budget and Treasury-

The revenue comprises of operational grants and other revenue.

- R 519.7 million (2023/24)
- R 584.3 million (2024/25)
- Year-to-date actual revenue received and recognised is R 203 million *versus* the projected budget of R 219 million (-7.3% variance).

- Technical services- revenue includes capital grants.

- R 117 million (2023/24)
- R 130 million (2024/25)
- Year-to-date actual revenue was R 34 million *versus* the projected budget of R 53 million (-34.7% variance).

- Spatial Planning & Development budget was;

- R 13 million (2023/24)
- R 12 million (2024/25)
- The year-to-date actual revenue by R 4.4 million *versus* the projected budget of R 3 million (42.8 % variance).

- Community services budget was;

- R 6.1 million (2023/24)
- R 7.4 million, (2024/25)
- Year-to-date actual revenue was R 2 million *versus* the projected budget of R 1.8 million (8.4% variance).

5.2 Expenditure by vote (refer to Table C3)

- Corporate services budget was;
 - R 159 million (2023/24),
 - R 161 million (2024/25),
 - Year-to-date expenditure was R 58.3 million *versus* the projected budget of R 40.4 million (44.2% variance)
- Community services budget was;
 - R 47 million (2023/24)
 - R 53 million, (2024/25),
 - Year-to-date actual expenditure was R 12.1 million *versus* the projected budget of R 13.3 million (-9.3% variance).
- Spatial Planning & Development budget was;
 - R 64.4 million (2023/24),
 - R 41.3 million (2024/25),
 - The year-to-date spending of R 9 million *versus* the projected budget of R 10.3 million (12.3 % variance).
- Budget and Treasury annual budget was;
 - R 104 million (2023/24),
 - R 117 million (2024/25),
 - Year-to-date expenditure was R 25.8 million *versus* the projected budget of R 29.3 million (-11.9% variance).
- Technical Services annual budget was;
 - R 105 million (2023/24)
 - R 96 million, (2024/25),
 - Year-to-date expenditure was R 27.4 million *versus* the projected budget of R 24 million (14.3% variance) against the projected expenditure budget.
- Office of the Municipal Manager annual budget was;
 - R 28 million (2023/24),
 - R 27 million, (2024/25),
 - Year-to-date spending was R 6.4 million *versus* the projected budget of R 7 million (-7.3% variance).

LIM345 Collins Chabane - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M03 - September

Vote Description	Ref	2023/24	Budget Year 2024/25							
		Audited	Original	Adjusted	Monthly actual	YearTD actual	YearTD	YTD	YTD %	Full Year
R thousands										
Revenue by Vote	1									
Vote 1 - CORPORATE SERVICES		-	-	-	-	-	-	-		-
Vote 2 - COMMUNITY SERVICES		6 161	7 467	-	729	2 023	1 867	156	8.4%	7 467
Vote 3 - SPATIAL PLANNING & DELEOPMENT		13 437	12 365	-	1 456	4 414	3 091	1 322	42.8%	12 365
Vote 4 - BUDGET & TREASURY		519 728	584 321	-	5 306	203 852	219 808	(15 956)	-7.3%	584 321
Vote 5 - TECHNICAL SERVICES		117 432	130 695	-	6 896	34 284	52 521	(18 237)	-34.7%	130 695
Vote 6 - OFFICE OF THE MUNICIPAL MANAGER		-	-	-	-	-	-	-		-
Vote 7 -		-	-	-	-	-	-	-		-
Vote 8 -		-	-	-	-	-	-	-		-
Vote 9 -		-	-	-	-	-	-	-		-
Vote 10 -		-	-	-	-	-	-	-		-
Vote 11 -		-	-	-	-	-	-	-		-
Vote 12 -		-	-	-	-	-	-	-		-
Vote 13 -		-	-	-	-	-	-	-		-
Vote 14 -		-	-	-	-	-	-	-		-
Vote 15 -		-	-	-	-	-	-	-		-
Total Revenue by Vote	2	656 758	734 848	-	14 387	244 573	277 287	(32 714)	-11.8%	734 848
Expenditure by Vote	1									
Vote 1 - CORPORATE SERVICES		159 519	161 911	-	18 396	58 351	40 478	17 873	44.2%	161 911
Vote 2 - COMMUNITY SERVICES		47 200	53 512	-	6 147	12 128	13 378	(1 250)	-9.3%	53 512
Vote 3 - SPATIAL PLANNING & DELEOPMENT		64 406	41 356	-	1 932	9 062	10 339	(1 277)	-12.3%	41 356
Vote 4 - BUDGET & TREASURY		104 236	117 202	-	11 413	25 818	29 300	(3 483)	-11.9%	117 202
Vote 5 - TECHNICAL SERVICES		105 092	96 144	-	14 893	27 477	24 036	3 441	14.3%	96 144
Vote 6 - OFFICE OF THE MUNICIPAL MANAGER		28 372	27 999	-	1 812	6 486	7 000	(514)	-7.3%	27 999
Vote 7 -		-	-	-	-	-	-	-		-
Vote 8 -		-	-	-	-	-	-	-		-
Vote 9 -		-	-	-	-	-	-	-		-
Vote 10 -		-	-	-	-	-	-	-		-
Vote 11 -		-	-	-	-	-	-	-		-
Vote 12 -		-	-	-	-	-	-	-		-
Vote 13 -		-	-	-	-	-	-	-		-
Vote 14 -		-	-	-	-	-	-	-		-
Vote 15 -		-	-	-	-	-	-	-		-
Total Expenditure by Vote	2	508 825	498 124	-	54 593	139 321	124 531	14 790	11.9%	498 124
Surplus/ (Deficit) for the year	2	147 933	236 724	-	(40 206)	105 252	152 756	(47 504)	-31.1%	236 724

6. Financial Performance (revenue and expenditure per item) – M03 September

6.1. Revenue per item (refer to Table C4)

Table C4 below shows the Revenue and Expenditure per item.

- **Property rates-**
 - R 35 million (2023/24 actual billed revenue),
 - R 37 million (2024/25 budgeted billed revenue),
 - R 9.6 million (2024/25 billing to date) (actual cash flow collection R 3 million, 31% collection rate).
- **Refuse revenue-**
 - R 5,6 million (2023/24 actual billed revenue),
 - R 5,9 million (2024/25 budgeted billed revenue),
 - R 1.3 million (2024/25 billing to date) (actual cash flow collection R 687 thousand, 52% collection rate).
- **Rental of facilities and equipment-**
 - R 307 thousand (2023/24 actual pre-audited revenue),
 - R 400 thousand (2024/25 budgeted revenue),
 - R 128 thousand (2024/25 actual versus projection of R 100 thousand) resulting in variance of 28%.
- **Interest earned on external investment-**
 - R 3 million (2023/24 actual pre-audited revenue),
 - R 8.2 million (2024/25 budgeted revenue),
 - R 4.1 million (2024/25 actual versus projection of R 2 million) resulting in a positive variance of 101%.
 - R 1, 643 thousand interest on investment, and
 - R 2, 531 million interest from primary bank account.
- **Fines, Penalties and forfeits-**
 - R 1.2 million (2023/24 actual pre-audited revenue),
 - R 636 thousand (2024/25 budgeted revenue)
 - R 182 thousand (actual versus projection of R159 thousand) resulting in a positive variance of 15%).
- **Licence and Permits-**
 - R 6.4 million (2023/24 actual pre-audited revenue),
 - R 8.2 million (2024/25 budgeted revenue),
 - R 655 (actual versus a projection of R 2.05 million) resulting in a negative variance of 68%.

This item includes the renewal of Spaza licences and permits for new applicants. The year to date actual, exclude the March actual since the E-natis report is generated after the month end closure of the financial system.

- **Agency service-**
 - R 4.1 million (2023/24 actual audited revenue),
 - R 5.1 million (2024/25 budgeted revenue),
 - R 454 thousand (actual versus a projection of R 1.2 million) resulting in a negative variance of 65%.
- **Transfer and subsidies–**
 - R 449 million (2023/24 actual pre-audited revenue),
 - R 517 million (2024/25 budgeted revenue),
 - R 186 million (actual versus a projection of R 203 million), resulting in a negative variance of 8%.
- **Other Revenue-**
 - R 30 million (2023/24 actual pre-audited revenue),
 - R 18 million (2024/25 budgeted revenue),
 - R 447 thousand (actual versus a projection of R 4.5 million), resulting in a negative variance of 90%.

Included in the other revenue is the sales of stands, sale of tender documents and clearance certificates.

6.2. Expenditure per item (refer to Table C4)

- **Employee related cost**
 - R 143 million (2023/24 pre-audited actual expenditure),
 - R 158 million (2024/25 budgeted expenditure),
 - R 35 million (actual expenditure versus a projection of R 39 million) resulting in under spending of 10%.
- **Remuneration of councillors**
 - R 29 million (2023/24 pre audited actual expenditure),
 - R 31 million (2024/25 budgeted expenditure),
 - R 7 million (actual expenditure versus a projection of R 7.9 million) resulting in under spending of 11%.
- **Debt impairment and depreciation**
 - R 0 (debt impairment pre-audited actual) and R 45 million (depreciation)- (2023/24 pre-audited actual),
 - R 5.8 million (2024/25 debt impairment budget) and R 62 million (2024/25 depreciation budget),

- R 0 (actual impairment) 100% variance on debt impairment and R 18.6 million on (actual depreciation), 19% negative variance on depreciation.

- **Inventory consumed**

- R 15 million (2023/24 pre- audited actual),
- R 14 million (2024/25 budgeted expenditure),
- R 3.4 million (actual expenditure versus a projection of R 3.6 million) resulting in a underspending of 6%.

- **Contracted services**

- R 191 million (2023/24 pre audited actual expenditure),
- R 135 million (2024/25 budgeted expenditure) ,
- R 48 million (actual expenditure versus a projection of R 33.9 million) resulting in 42% over spending).

The contracted services relate to security services, GRAP Compliance Asset Register, Financial Reporting and Management Improvements, Financial Reporting and Advisory services, Revenue Enhancement, Legal fees, IT support, Demarcation of sites, and Township establishment.

- **General expenditure**

- R 70 million (2023/24 audited actual),
- R 75 million (2024/25 budgeted expenditure),
- R 22 million (Actual expenditure versus a projection of R 18 million) resulting in over spending of 18% variance).

2.1.6 SURPLUS FOR THE YEAR

- The pre-audited surplus at the end of financial year 2023/2024 is R 147 million.
- The actual current year surplus is R 105 million.

LIM345 Collins Chabane - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M03 - September

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		-	-	-	-	-	-	-		-
Service charges - Water		-	-	-	-	-	-	-		-
Service charges - Waste Water Management		-	-	-	-	-	-	-		-
Service charges - Waste management		5 629	5 942	-	500	1 327	1 486	(158)	-11%	5 942
Sale of Goods and Rendering of Services		30 562	18 074	-	116	447	4 518	(4 071)	-90%	18 074
Agency services		4 163	5 139	-	-	454	1 285	(831)	-65%	5 139
Interest		-	-	-	-	-	-	-		-
Interest earned from Receivables		-	940	-	178	521	235	286	122%	940
Interest from Current and Non Current Assets		16 907	16 941	-	1 556	4 174	4 235	(61)	-1%	16 941
Dividends		-	-	-	-	-	-	-		-
Rent on Land		-	-	-	-	-	-	-		-
Rental from Fixed Assets		307	400	-	26	128	100	28	28%	400
Licence and permits		-	-	-	-	-	-	-		-
Operational Revenue		1 422	-	-	271	3 446	-	3 446	#DIV/0!	-
Non-Exchange Revenue										
Property rates		35 646	37 208	-	3 199	9 625	9 302	323	3%	37 208
Surcharges and Taxes		-	-	-	-	-	-	-		-
Fines, penalties and forfeits		1 250	636	-	61	182	159	23	15%	636
Licence and permits		6 404	8 207	-	-	655	2 052	(1 397)	-68%	8 207
Transfers and subsidies - Operational		449 008	517 464	-	174	186 279	203 094	(16 815)	-8%	517 464
Interest		-	8 275	-	1 411	4 159	2 069	2 090	101%	8 275
Fuel Levy		-	-	-	-	-	-	-		-
Operational Revenue		-	-	-	-	-	-	-		-
Gains on disposal of Assets		-	-	-	-	-	-	-		-
Other Gains		-	-	-	-	-	-	-		-
Discontinued Operations		-	-	-	-	-	-	-		-
Total Revenue (excluding capital transfers and contributions)		551 298	619 224	-	7 491	211 397	228 534	(17 137)	-7%	619 224
Expenditure By Type										
Employee related costs		143 863	158 535	-	12 238	35 844	39 634	(3 790)	-10%	158 535
Remuneration of councillors		29 554	31 871	-	2 364	7 053	7 968	(915)	-11%	31 871
Bulk purchases - electricity		-	-	-	-	-	-	-		-
Inventory consumed		15 297	14 539	-	1 104	3 433	3 635	(202)	-6%	14 539
Debt impairment		-	5 897	-	-	-	1 474	(1 474)	-100%	5 897
Depreciation and amortisation		45 920	62 580	-	18 689	18 689	15 645	3 044	19%	62 580
Interest		-	-	-	-	-	-	-		-
Contracted services		191 714	135 667	-	14 816	48 035	33 917	14 118	42%	135 667
Transfers and subsidies		10 781	13 800	-	252	3 982	3 450	532	15%	13 800
Irrecoverable debts written off		1 589	-	-	-	-	-	-		-
Operational costs		70 108	75 236	-	5 131	22 286	18 809	3 477	18%	75 236
Losses on Disposal of Assets		-	-	-	-	-	-	-		-
Other Losses		-	-	-	-	-	-	-		-
Total Expenditure		508 825	498 124	-	54 593	139 321	124 531	14 790	12%	498 124
Surplus/(Deficit)		42 473	121 100	-	(47 102)	72 076	104 003	(31 927)	-31%	121 100
Transfers and subsidies - capital (monetary allocations)		105 460	115 624	-	6 896	33 176	48 753	(15 577)	-32%	115 624
Transfers and subsidies - capital (in-kind)		-	-	-	-	-	-	-		-
Surplus/(Deficit) after capital transfers & contributions		147 933	236 724	-	(40 206)	105 252	152 756			236 724
Income Tax		-	-	-	-	-	-	-		-
Surplus/(Deficit) after income tax		147 933	236 724	-	(40 206)	105 252	152 756			236 724
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-		-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-		-
Surplus/(Deficit) attributable to municipality		147 933	236 724	-	(40 206)	105 252	152 756			236 724
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-		-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-		-
Surplus/ (Deficit) for the year		147 933	236 724	-	(40 206)	105 252	152 756			236 724

7. Table C5 Monthly Budget Statement – Capital (revenue and expenditure per item) – M03 September

7.1. Expenditure (municipal vote, functional classification and funding) Revenue per item (refer to Table C4)

The municipality (as shown on Table C5) has capital expenditure budget of R 205 million (Vat exclusive). As at 30 September 2024, the municipality's capital expenditure is R 96 million against the projected budget of R 51 million. The capital expenditure as at 30 September is at 187% against the projected budget; the municipality is performing in terms of service delivery.

Below is a table showing detailed performance on each capital asset with comments on progress.

Capital Expenditure 2024/2025			
Description	Budget	Actual	Percenta
Acquisitions:Outsourced Corp Serv Construction of Municipal Office Building(new)	30,434,783.00	4,597,541.61	15%
Cost:Acquisitions Asset Man Other Equipment(new)	434,783.00	33,220.00	8%
Cost:Acquisitions Transfer station at Hlanganani	3,478,261.00	-	0%
Cost:Acquisitions Vuwani Sports Centre	4,347,826.00	4,120,071.14	95%
Acquisitions:Outsourced Construction of Solar Streets lights with the same radius as High Mast lights	2,608,696.00	1,975,928.00	76%
Acquisitions:Outsourced Designs and Electrification of 419 households (Vyeboom	7,826,087.00	4,815,230.13	62%
Acquisitions:Outsourced Pre-Engineering of 419 households at Nthlaveni block C (200)	6,974,783.00	2,764,741.89	40%
Acquisitions:Outsourced Pre-engineering Balanganani	1,812,174.00	684,939.12	38%
Acquisitions:Outsourced flood lights at hlanganani sub-office	260,870.00	-	0%
Cost:Acquisitions SOLAR PANELS AT CIVIC CENTRE;TRAFFIC AND COMMUNITY HALL	260,870.00	-	0%
Cost:Acquisitions Fleet Man Motor Vehicles	1,304,348.00	1,348,988.70	103%
Acquisitions:Outsourced Construction of smart sport centre	869,565.00	-	0%
Acquisitions:Outsourced Rehabilitation of Sereni Internal streets	1,304,348.00	-	0%
Cost:Acquisitions Acquisitions of Furniture	434,783.00	-	0%
Acquisitions:Outsourced Extension of pavilion in Malamulele stadium	869,565.00	-	0%
Acquisitions:Outsourced UPGRADING OF BUNGENI STADIUM	14,608,696.00	12,321,052.42	84%
Acquisitions:Outsourced UPGRADING OF BUNGENI STADIUM 1	434,783.00	-	0%
Acquisitions:Outsourced Design and development of taxi loading and offloading zone	869,565.00	-	0%
Acquisitions:Outsourced Construction of 2.5km Ring Road at Jerome	869,565.00	869,565.00	100%
Acquisitions:Outsourced Construction of 2.5km ring road at Tshitomboni	869,565.00	869,565.00	100%
Acquisitions:Outsourced CONSTRUCTION OF JOSEFA RING ROAD	3,838,261.00	3,835,408.03	100%
Acquisitions:Outsourced CONSTRUCTION OF XIHOSANA RING ROAD	434,783.00	-	0%
Acquisitions:Outsourced CONSTRUCTION OF XIHOSANA RING ROAD- MIG	13,574,921.00	12,608,102.66	93%
Acquisitions:Outsourced Construction of 2.5km Ring Road Mutheiwana to Tshivhulana	869,565.00	869,176.48	100%
Acquisitions:Outsourced Construction of 2.5km Ring Road at mkhomi village	869,565.00	867,472.26	100%
Acquisitions:Outsourced Construction of 2.5km Ring road at Jerome MIG	86,957.00	-	0%
Acquisitions:Outsourced Construction of 2.5km Ring road at Tshitomboni MIG	86,957.00	-	0%
Acquisitions:Outsourced Construction of 2.5km Ring road at mkhomi village MIG	86,957.00	-	0%
Acquisitions:Outsourced Construction of 2.5km Ring road of mutheiwana to tshivhulana MIG	86,957.00	-	0%
Acquisitions:Outsourced Construction of 2.5km ring road at Tiyani	869,565.00	-	0%
Acquisitions:Outsourced Construction of traffic circle Malamulele	869,565.00	-	0%
Acquisitions:Outsourced Low Level Bridges	2,608,696.00	-	0%
Acquisitions:Outsourced Misevhe A; B; C & D Access Road Public facilit	13,043,478.00	10,032,235.03	77%
Acquisitions:Outsourced Opening and Widening of Streets in Business Park	3,130,435.00	1,327,387.92	42%
Acquisitions:Outsourced Rehabilitation of Sereni Internal streets	3,478,261.00	-	0%
Acquisitions:Outsourced construction at botsoleni access road to public (MIG)	74,783.00	-	0%
Acquisitions:Outsourced construction at botsoleni access road to public (MIG)	15,845,923.00	10,966,905.96	69%
Acquisitions:Outsourced construction at masia headkraal access road to public facilities (MIG)	11,063,013.00	7,296,961.34	66%
Acquisitions:Outsourced construction at nghezimani access road to (MIG)	13,184,838.00	12,742,647.84	97%
Acquisitions:Outsourced construction of 2;5 at gidjana ring road	6,956,522.00	-	0%
Acquisitions:Outsourced construction of 2;5 at masakona ring road	6,956,522.00	390,473.50	6%
Acquisitions:Outsourced construction of 2;5 at misevhe A;B;C & D ring road	434,783.00	322,976.00	74%
Acquisitions:Outsourced construction of 2;5 at muchipisi ring road	6,956,522.00	766,533.51	11%
Acquisitions:Outsourced designs for construction at jim jones access road to public	6,956,522.00	-	0%
Acquisitions:Outsourced designs for construction at masia headkraal access road to	434,783.00	-	0%
Acquisitions:Outsourced designs for construction at nghezimanil access road to	434,783.00	-	0%
Cost:Acquisitions Road Tech Serv Plant & Machinery	6,956,522.00	-	0%
Cost:Acquisitions Solid Waste Management Landfill Site Xigalo Project	4,347,826.00	-	0%
Cost:Acquisitions Refuse Bins and Bulk Containers	434,783.00	-	0%
Total Capital Expenditure	205,846,964.00	96,427,123.54	47%

The attached Capital Expenditure report shows the total expenditure to date of R 96 million. (Table C5 Capex).

- Acquisitions: Construction of Municipal Office Building(new) - Concrete works on third floor, tiling, sewer, ceiling grid, electrical works, mechanical works and brick works and Post tensioning and concrete pouring of the middle section.
- Acquisitions: Development of Market Stalls – market stalls were completed.
- Cost: Acquisitions Vuwani Sports Centre – 0% progress

- Acquisitions: Construction of Electrical streetlights at nodal points - Solar led lights mounting, commissioning. project completion
- Acquisitions: Construction of solar streetlights at various village - Solar led lights mounting, commissioning. project completion.
- Acquisitions: Electrification of Xithlelani village - Meter box installation, Air deck installation, energizing by Eskom and Completion
- Acquisitions: Pre-Engineering of 419 households at Nthlaveni block C (200)- Project completed (Designs completed and submitted to Eskom for approval)
- Acquisitions: Outsourced Rehabilitation of Malamulele Internal streets – Completion of internal streets done
- Acquisitions: Construction of Davhana stadium- steel fixing and shuttering and pouring concrete on first floor slab, Masonry works Structure main pavilion, pavement laying on the parking space, plumbing work in the ablutions, Installation of the roof structure on the pavilion.

Acquisitions: Outsourced Upgrading of Bungeni Stadium - 80mm paving bricks. Platforms construction of the main pavilion and combo courts, refurbishment of existing structures and building, construction of strip footing of Elevated tank, installation of subsoil to complete the preparation of the gravel parking area and the layer works of the internal access streets, construction of the final level of the soccer pitch.

- Acquisitions: Outsourced Testing Station at Hlanganani and Saselamani- Budget taken out during budget adjustment.
- Appointment of engineers into two fold for earthworks and infrastructure. Hlanganani allocated Saselamani not allocated
- Acquisitions: Outsourced Altien Road 2.5- Project completed 10th of October 2023
- Acquisitions: Outsourced Construction of Josefa ring road- Total number of participants 75, contractor to submit participants 2km Paving constructed.
- Acquisitions: Outsourced Construction of Xihosana ring road- Contractor submitted the file on the 16th of January, participants to be captured, 4.5km Kerbing and v-drain and 1.5 km Paving constructed.
- Acquisitions: Magomani road 2.5 km - V-drain construction, edge beam, kerbing, stone pitching, installation of road signs and road marking, 3.4km Road marking, Road signs and Speed humps completed.
- Acquisitions: Outsourced Misevhe A; b; c; D- Project registered, Construction of 2.46 km roadbed and subbase done
- Acquisitions: Outsourced Olifantshoek Road 2.5 km- Paving – drain and Kerbs under construction.
- Acquisitions: Outsourced Opening and Widening of Streets in Business Park- Kerbing, paving of the side walk and base construction, road surfacing, culverts installation Priming 1.7 km, Asphalt surfacing 1.7km and Road marking not done.

- Acquisitions: Outsourced Phaphazela road 2.5 km- Paving blocks installation, kerbs, v-drain, and installation of culvert, cleaning and 1 km paving done.
- Acquisitions: Outsourced Rehabilitation of Vuwani Internal streets- The project is practically completed and inspection done.
- Acquisitions: Outsourced Upgrading of Malamulele D Extension 3- Project completed on 18 of August 2023.
- Acquisitions: Outsourced: Construction at Botsoleni access road- Box cutting, relocation of existing services and Roadbed preparation, selected and sub-base construction.
- Acquisitions: Construction at Masia headkraal access road to public facilities (MIG) - Relocation of existing services and water line, box cutting, construction of subgrade layer, Construction of 2.85 km roadbed and subbase done.
- Acquisitions: Outsourced construction at Nghezimani access road to (MIG)- Drainage in the soccer Box cutting, Construction of sub-base and base layer in other sections of the road and relocation of Eskom poles, Construction of 2.5 km roadbed and subbase done.
- Acquisitions: Outsourced construction of 2;5 at Gidjana ring road- tender closed in December 2023 awaiting for the evaluation process.
- Acquisitions: Outsourced construction of 2;5 at Masakona ring road- Tender closed in December 2023 awaiting for the evaluation processes.
- Acquisitions: Outsourced construction of 2;5 at Muchipisi ring road- Tender closed in December 2023 awaiting for the evaluation processes.
- Acquisitions: Outsourced designs for construction at Jim Jones access road to public- Tender closed in December 2023 awaiting for the evaluation processes.
- Cost: Acquisitions Plant & Machinery – budget reduced during budget adjustment.
- Acquisitions: Outsourced construction and connection of 419 households at Nthlaveni block C (200) Phugwani (60) Hlungwani (40) Hasani Dakari (79) and Nyavani (40) by 30 June 2025.
- Acquisitions: To develop detailed designs for construction and connection of balanganani, nwamhandzi, dinga, sereni mahlohlwani by 30 June 2025.

LIM345 Collins Chabane - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M03 - September

Vote Description	Ref	2023/24	Budget Year 2024/25							
		Audited	Original	Adjusted	Monthly actual	YearTD actual	YearTD	YTD	YTD %	Full Year
R thousands	1									
<u>Multi-Year expenditure appropriation</u>	2									
Vote 1 - CORPORATE SERVICES		-	-	-	-	-	-	-		-
Vote 2 - COMMUNITY SERVICES		-	-	-	-	-	-	-		-
Vote 3 - SPATIAL PLANNING & DELEOPMENT		-	-	-	-	-	-	-		-
Vote 4 - BUDGET & TREASURY		-	-	-	-	-	-	-		-
Vote 5 - TECHNICAL SERVICES		-	-	-	-	-	-	-		-
Vote 6 - OFFICE OF THE MUNICIPAL MANAGER		-	-	-	-	-	-	-		-
Vote 7 -		-	-	-	-	-	-	-		-
Vote 8 -		-	-	-	-	-	-	-		-
Vote 9 -		-	-	-	-	-	-	-		-
Vote 10 -		-	-	-	-	-	-	-		-
Vote 11 -		-	-	-	-	-	-	-		-
Vote 12 -		-	-	-	-	-	-	-		-
Vote 13 -		-	-	-	-	-	-	-		-
Vote 14 -		-	-	-	-	-	-	-		-
Vote 15 -		-	-	-	-	-	-	-		-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-		-
<u>Single Year expenditure appropriation</u>	2									
Vote 1 - CORPORATE SERVICES		31 169	30 435	-	2 385	4 598	7 609	(3 011)	-40%	30 435
Vote 2 - COMMUNITY SERVICES		29 027	28 522	-	-	16 441	7 130	9 311	131%	28 522
Vote 3 - SPATIAL PLANNING & DELEOPMENT		-	-	-	-	-	-	-		-
Vote 4 - BUDGET & TREASURY		46	1 739	-	(18)	1 382	435	947	218%	1 739
Vote 5 - TECHNICAL SERVICES		243 860	145 151	-	19 560	74 006	36 288	37 718	104%	145 151
Vote 6 - OFFICE OF THE MUNICIPAL MANAGER		-	-	-	-	-	-	-		-
Vote 7 -		-	-	-	-	-	-	-		-
Vote 8 -		-	-	-	-	-	-	-		-
Vote 9 -		-	-	-	-	-	-	-		-
Vote 10 -		-	-	-	-	-	-	-		-
Vote 11 -		-	-	-	-	-	-	-		-
Vote 12 -		-	-	-	-	-	-	-		-
Vote 13 -		-	-	-	-	-	-	-		-
Vote 14 -		-	-	-	-	-	-	-		-
Vote 15 -		-	-	-	-	-	-	-		-
Total Capital single-year expenditure	4	304 102	205 847	-	21 928	96 427	51 462	44 965	87%	205 847
Total Capital Expenditure		304 102	205 847	-	21 928	96 427	51 462	44 965	87%	205 847

Below is the breakdown in terms of grants funded projects:

MIG- MIG funded projects contribute 40% of the total capital budget and it has since spent 32% of the total capital budget.

INEP- INEP funded projects contribute 8% of the total capital budget and it has since spent 4% of the total capital budget.

INTERNAL FUNDED- The internal funded projects contribute 52% of the total capital budget and it has since spent 24% of the total actual expenditure as at 30 September 2024.

NB! It must be noted that all calculated expenditure percentage were done against the annual capital budget

NO	Description	Budget	Actuals	Percentage
1	Acquisitions:Outsourced UPGRADING OF BUNGENI STADIUM	14,608,696.00	12,321,052.42	84%
3	Acquisitions:Outsourced CONSTRUCTION OF XIHOSANA RING ROAD- MIG	13,574,921.00	12,608,102.66	93%
4	Acquisitions:Outsourced Construction of 2.5km Ring road at Jerome MIG	86,957.00	-	0%
5	Acquisitions:Outsourced Construction of 2.5km Ring road at Tshitomboni MIG	86,957.00	-	0%
6	Acquisitions:Outsourced Construction of 2.5km Ring road at mkhomi village MIG	86,957.00	-	0%
7	Acquisitions:Outsourced Construction of 2.5km Ring road of mutheiwana to tshivhulana MIG	86,957.00	-	0%
8	Acquisitions:Outsourced Misevhe A; B; C & D Access Road Public facilit	13,043,478.00	10,032,235.03	77%
9	Acquisitions:Outsourced construction at botsoleni access road to public (MIG)	15,845,923.00	10,966,905.96	69%
10	Acquisitions:Outsourced construction at masia headkraal access road to public facilities (MIG)	11,063,013.00	7,296,961.34	66%
11	Acquisitions:Outsourced construction at nghezimani access road to (MIG)	13,184,838.00	12,742,647.84	97%
		81,668,697.00	65,967,905.25	81%
				Total Capital MIG
				205,846,964 32%
NO	Description	Budget	Actuals	Percentage
1	Acquisitions:Outsourced Designs and Electrification of 419 households (Vyeboom	7,826,087.00	4,815,230.13	62%
2	Acquisitions:Outsourced Pre-Engineering of 419 households at Nthlaveni block C (200)	6,974,783.00	2,764,741.89	40%
3	Acquisitions:Outsourced Pre-engineering Balanganani	1,812,174.00	684,939.12	38%
		16,613,044.00	8,264,911.14	50%
				Total Capital INEP
				205,846,964 4%

8. Supporting Table SC12 Monthly Budget Statement - capital expenditure trend – M03 September

As at 30 September 2024, the municipality had spent R 96 million in capital expenditure. The capital budget of R 19 million on the upgrading of existing assets relates to the upgrading of Bungeni stadium having a budget of R 15 million, and rehabilitation of Internal streets at R4.7 million. The municipality has since spent R 12 million as at 30 September 2024 against the budget projection of R 4.8 million on upgrade of existing assets.

LIM345 Collins Chabane - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M03 - September

Month	2023/24	Budget Year 2024/25							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
<u>Monthly expenditure performance trend</u>									
July	42 190	17 154	–	59 688	59 688	17 154	(42 534)	-248.0%	29%
August	23 799	17 154	–	14 812	74 500	34 308	(40 192)	-117.2%	36%
September	40 336	17 154	–	21 928	96 427	51 462	(44 965)	-87.4%	47%
October	36 669	17 154	–	–		68 616	–		
November	28 850	17 154	–	–		85 770	–		
December	30 587	17 154	–	–		102 923	–		
January	15 449	17 154	–	–		120 077	–		
February	12 774	17 154	–	–		137 231	–		
March	30 482	17 154	–	–		154 385	–		
April	13 610	17 154	–	–		171 539	–		
May	16 915	17 154	–	–		188 693	–		
June	12 441	17 154	–	–		205 847	–		
Total Capital expenditure	304 102	205 847	–	96 427					

9. Table C6 Monthly Budget Statement - Financial Position – M03 September

The municipality has an opening cash balance of R 96 million at the beginning of the financial year and the balance as at 30 September 2024 is R 93 million with a projection of R 373 million, the balance is inclusive of the investment capital and accrued interest amounting to R 72 million. There is an increase of current assets from the pre-audited balance of R 340 million to R 444 million in the 2024/2025 financial year. The total non-current assets are at R 1, 793 billion in the 2024/2025 financial year as compared to the previous year.

There is generally increase on outstanding debtors due to non-implementation of credit control and debt collection policy as explained above. The municipality has embarked on data cleansing exercise to update the billing information in order to implement the credit control.

The total current liabilities of the municipality are R 233 million that include among others creditors and retention amounting to R 65 million. Based on the municipality current assets of R 383 million, the municipality will be able to cover its short-term obligations as indicated by a positive current/liquidity ratio.

The community wealth of the municipality has increase from R 1, 8 billion (pre-audited 2023/24) to R 2 billion in the current financial year.

LIM345 Collins Chabane - Table C6 Monthly Budget Statement - Financial Position - M03 - September

Description	Ref	2023/24	Budget Year 2024/25			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		232 680	340 611	—	297 289	340 611
Trade and other receivables from exchange transactions		11 202	12 511	—	9 543	12 511
Receivables from non-exchange transactions		42 788	19 348	—	24 724	19 348
Current portion of non-current receivables		—	—	—	—	—
Inventory		9 338	5 404	—	5 012	5 404
VAT		31 205	58 374	—	33 812	58 374
Other current assets		13 403	8 207	—	13 547	8 207
Total current assets		340 616	444 454	—	383 928	444 454
Non current assets						
Investments		(125 161)	—	—	(125 161)	—
Investment property		3 720	4 238	—	3 000	4 238
Property, plant and equipment		1 845 974	1 822 520	—	1 912 582	1 822 520
Biological assets		—	—	—	—	—
Living and non-living resources		—	—	—	—	—
Heritage assets		1 127	1 182	—	1 127	1 182
Intangible assets		3 495	3 666	—	1 570	3 666
Trade and other receivables from exchange transactions		—	—	—	—	—
Non-current receivables from non-exchange transactions		—	—	—	—	—
Other non-current assets		—	—	—	—	—
Total non current assets		1 729 155	1 831 606	—	1 793 118	1 831 606
TOTAL ASSETS		2 069 770	2 276 060	—	2 177 045	2 276 060
LIABILITIES						
Current liabilities						
Bank overdraft		—	—	—	—	—
Financial liabilities		584	1 898	—	1 300	1 898
Consumer deposits		113	—	—	66	—
Trade and other payables from exchange transactions		84 008	162 194	—	126 822	162 194
Trade and other payables from non-exchange transactions		18 521	13 800	—	31 808	13 800
Provision		18 609	7 765	—	33 299	7 765
VAT		61 583	891	—	40 374	891
Other current liabilities		11 695	—	—	—	—
Total current liabilities		195 112	186 548	—	233 669	186 548
Non current liabilities						
Financial liabilities		2 294	3 770	—	2 294	3 770
Provision		(2 528)	581	—	(2 528)	581
Long term portion of trade payables		—	—	—	—	—
Other non-current liabilities		—	17 335	—	—	17 335
Total non current liabilities		(235)	21 686	—	(235)	21 686
TOTAL LIABILITIES		194 878	208 234	—	233 434	208 234
NET ASSETS	2	1 874 893	2 067 826	—	1 943 611	2 067 826
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		1 874 893	2 067 826	—	1 943 611	2 067 826
Reserves and funds		—	—	—	—	—
Other		—	—	—	—	—
TOTAL COMMUNITY WEALTH/EQUITY	2	1 874 893	2 067 826	—	1 943 611	2 067 826

10. CASH FLOW

- **Table C7 Monthly Budget Statement - Cash Flow – M03 September**
- **Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts – M03 September**

Cash balance, as at 30 September 2024 was R93 million (excluding investment capital with Absa Bank and Nedbank).

- Prior year (2023/24) closing balance was R 95 million.
- R 68 million invested with Absa Bank and Nedbank to minimise the risk and generate interest.

LIM345 Collins Chabane - Table C7 Monthly Budget Statement - Cash Flow - M03 - September

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		16 342	22 625	-	812	3 092	5 656	(2 564)	-45%	22 625
Service charges		2 542	3 349	-	167	687	837	(150)	-18%	3 349
Other revenue		56 372	82 530	-	642	4 304	20 632	(16 328)	-79%	82 530
Transfers and Subsidies - Operational		603 248	517 464	-	4 658	240 289	201 219	39 070	19%	517 464
Transfers and Subsidies - Capital		111 767	115 624	-	-	62 892	28 906	33 986	118%	115 624
Interest		3 473	16 941	-	798	1 643	4 235	(2 592)	-61%	16 941
Dividends		-	-	-	-	-	-	-	-	-
Payments										
Suppliers and employees		(326 282)	(415 848)	-	(34 451)	(91 379)	(103 962)	12 583	-12%	(415 848)
Interest		-	-	-	-	-	-	-	-	-
Transfers and Subsidies		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		467 462	342 684	-	(27 373)	221 529	157 524	(64 004)	-41%	342 684
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		(74 156)	-	-	-	-	-	-	-	-
Payments										
Capital assets		320 191	(205 847)	-	(16 422)	(97 413)	(51 462)	(45 952)	89%	(205 847)
NET CASH FROM/(USED) INVESTING ACTIVITIES		246 035	(205 847)	-	(16 422)	(97 413)	(51 462)	45 952	-89%	(205 847)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-
Payments										
Repayment of borrowing		-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-	-	-
NET INCREASE/ (DECREASE) IN CASH HELD		713 498	136 837	-	(43 795)	124 115	106 062			136 837
Cash/cash equivalents at beginning:		235 765	203 773	-		210 196	203 773			210 196
Cash/cash equivalents at month/year end:		949 263	340 611	-		334 311	309 836			347 033

2.1 Collins Chabane Local Municipality - Supporting Table SC3 Monthly Budget Statement - aged debtors – M03 September

The table below indicates that the municipality has outstanding debtors of R 305 million as at 30 September 2024. The municipality has appointed a service provider to assist with data cleansing, which will also enable the municipality to implement the credit control and debt collection policy. The municipal collection has improved since the appointment of service provider; the culture of payment in place. The municipality impaired R 64 million (2019/20 FYR) for consumer debtors, R 9 million was impaired in the previous year for Vuwani residential debts and must be noted that the action was made to encourage Vuwani residents to pay their current year and future debts.

Debt relief programme had a positive impact on revenue, since the implementation of the programme the revenue collection improved in all debtor's categories.

LIM345 Collins Chabane - Supporting Table SC3 Monthly Budget Statement - aged debtors - M03 - September

Description		NT Code	Budget Year 2024/25											
			0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dya	151-180 Dya	181 Dya-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
R thousands														
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1200	-	-	-	-	-	-	-	-	-	-	-	-	-
Trade and Other Receivables from Exchange Transactions - Electricity	1300	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Non-exchange Transactions - Property Rates	1400	3 116	2 772	2 665	2 345	2 426	2 236	2 198	140 032	157 790	149 237	-	-	-
Receivables from Exchange Transactions - Waste Water Management	1500	-	-	-	-	-	-	-	-	-	-	-	-	-
Receivables from Exchange Transactions - Waste Management	1600	492	441	520	415	400	391	380	27 825	30 864	29 412	-	-	-
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest on Arrear Debtor Accounts	1810	1 588	1 561	1 530	1 504	1 476	1 449	1 422	35 878	46 408	41 730	-	-	-
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	1900	77	34	69	30	29	28	28	70 214	70 509	70 329	-	-	-
Total By Income Source	2000	5 274	4 808	4 783	4 294	4 332	4 103	4 028	273 950	305 571	290 707	-	-	-
2023/24 - totals only			4 811	4 314	3 725	3 528	3 387	3 367	3 762	239 481	266 373	253 524	-	-
Debtors Age Analysis By Customer Group														
Organs of State	2200	2 403	2 352	2 292	2 049	2 155	2 041	2 003	92 090	107 383	100 337	-	-	-
Commercial	2300	706	382	461	328	312	290	280	23 068	25 827	24 277	-	-	-
Households	2400	2 165	2 073	2 030	1 917	1 866	1 773	1 745	158 792	172 361	166 093	-	-	-
Other	2500	-	-	-	-	-	-	-	-	-	-	-	-	-
Total By Customer Group	2600	5 274	4 808	4 783	4 294	4 332	4 103	4 028	273 950	305 571	290 707	-	-	-

2.2 Table SC13c Monthly Budget Statement - Expenditure on repairs and maintenance by asset class- M03 September

Repairs and maintenance- actual spending of R 6 million versus projected maintenance budget of R 4 million (49% overspending).

The total repairs and maintenance expenditure to date is made up the following categories:

- Electricity repairs and maintenance, actual spending of R 0 thousand *versus* R 500 thousand (100% variance)
- Vehicle repairs and maintenance, actual spending of R 345 thousand *versus* R 360 thousand projected (5% underspending).
- Road repairs and maintenance, actual spent of R 1,6 million *versus* the projection budget of R 1.2 million (33% underspending).

LIM345 Collins Chabane - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M03 - September

Expenditure on repairs and maintenance by asset class - 2023/24										
Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		20 353	8 150	-	-	1 662	2 038	376	18.4%	8 150
Roads Infrastructure		19 424	5 000	-	-	1 662	1 250	(412)	-32.9%	5 000
Roads		19 424	5 000	-	-	1 662	1 250	412	0	5 000
Road Structures		-	-	-	-	-	-	-		-
Road Furniture		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Storm water Infrastructure		-	-	-	-	-	-	-		-
Drainage Collection		-	-	-	-	-	-	-		-
Storm water Conveyance		-	-	-	-	-	-	-		-
Attenuation		-	-	-	-	-	-	-		-
Electrical Infrastructure		73	2 000	-	-	-	500	500	100.0%	2 000
Power Plants		-	-	-	-	-	-	-		-
HV Substations		-	-	-	-	-	-	-		-
HV Switching Station		-	-	-	-	-	-	-		-
HV Transmission Conductors		-	-	-	-	-	-	-		-
MV Substations		-	-	-	-	-	-	-		-
MV Switching Stations		-	-	-	-	-	-	-		-
MV Networks		-	-	-	-	-	-	-		-
LV Networks		73	2 000	-	-	-	500	(500)	(0)	2 000
Capital Spares		-	-	-	-	-	-	-		-

LIM345 Collins Chabane - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M03 - September

Description	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<u>Machinery and Equipment</u>		12 725	5 000	–	1 579	3 977	1 250	(2 727)	-218.2%	5 000
Machinery and Equipment		12 725	5 000	–	1 579	3 977	1 250	2 727	0	5 000
<u>Transport Assets</u>		1 401	1 440	–	320	345	360	15	4.1%	1 440
Transport Assets		1 401	1 440	–	320	345	360	(15)	(0)	1 440
<u>Land</u>		–	–	–	–	–	–	–		–
Land		–	–	–	–	–	–	–		–
<u>Zoo's, Marine and Non-biological Animals</u>		–	–	–	–	–	–	–		–
Zoo's, Marine and Non-biological Animals		–	–	–	–	–	–	–		–
<u>Living resources</u>		–	–	–	–	–	–	–		–
Mature		–	–	–	–	–	–	–		–
Policing and Protection		–	–	–	–	–	–	–		–
Zoological plants and animals		–	–	–	–	–	–	–		–
Immature		–	–	–	–	–	–	–		–
Policing and Protection		–	–	–	–	–	–	–		–
Zoological plants and animals		–	–	–	–	–	–	–		–
Total Repairs and Maintenance Expenditure	1	39 393	17 590	–	1 904	6 585	4 398	(2 188)	-49.7%	17 590

2.3 Collins Chabane Local Municipality - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits – M03 September

Table below detailed the municipality councillors, senior management and other municipal staff remuneration in full detail. It shows all the benefits paid as part of their package.

2.3.6 COUNCILLORS REMUNIRATION

- Basic salaries and wages- projected budget of R 5.7 million *versus* actual spending of R 5 million (13% underspending).
- Councillor's car allowance- projected budgeted of R 444 thousand *versus* actual spending of R 399 thousand (-10% variance).
- Cell phone allowance- projected budget at R 878 thousand *versus* actual spending of R 809 thousand (8% underspending).

2.3.7 SENIORS MANAGERS

- Basic salaries and Wages-Senior Managers- projected budgeted of R 1.1 million *versus* actual spending of R 1.3 million (19% overspending).
- Car allowance- projected budget of R 402 thousand *versus* actual spending of R 398 thousand (1% underspending).

2.3.8 OTHER MUNICIPAL STAFF

- Basic salaries and wages- projected budget of R 24.9 million *versus* actual spending of R 23.3 million (7% underspending).
- Pension fund- projected budget of R 5.9 million *versus* actual spent is R 4.4 million (-25% underspending).
- Medical aid contribution- projected budget of R 1.321 million *versus* R 1.371 million actual expenditure (4% overspending).
- Overtime - projected budget of R 454 thousand *versus* R 107 thousand actual expenditure (76% underspending).

LIM345 Collins Chabane - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M03 - September

Summary of Employee and Councillor remuneration	Ref	2023/24	Budget Year 2024/25							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		21 500	23 108	—	1 685	5 032	5 777	(745)	-13%	23 108
Pension and UIF Contributions		—	—	—	—	—	—	—	—	—
Medical Aid Contributions		—	—	—	—	—	—	—	—	—
Motor Vehicle Allowance		1 746	1 776	—	134	399	444	(45)	-10%	1 776
Cellphone Allowance		3 234	3 513	—	270	809	878	(69)	-8%	3 513
Housing Allowances		—	—	—	—	—	—	—	—	—
Other benefits and allowances		3 074	3 475	—	275	813	869	(56)	-6%	3 475
Sub Total - Councillors		29 554	31 871	—	2 364	7 053	7 968	(915)	-11%	31 871
% increase	4		7.8%							7.8%
Senior Managers of the Municipality										
Basic Salaries and Wages	3	5 465	4 564	—	454	1 362	1 141	221	19%	4 564
Pension and UIF Contributions		12	15	—	1	3	4	(1)	-16%	15
Medical Aid Contributions		—	—	—	—	—	—	—	—	—
Overtime		—	—	—	—	—	—	—	—	—
Performance Bonus		—	—	—	—	—	—	—	—	—
Motor Vehicle Allowance		1 711	1 607	—	134	398	402	(3)	-1%	1 607
Cellphone Allowance		—	—	—	—	—	—	—	—	—
Housing Allowances		—	—	—	—	—	—	—	—	—
Other benefits and allowances		1	6	—	0	0	1	(1)	-98%	6
Payments in lieu of leave		—	—	—	—	—	—	—	—	—
Long service awards		—	—	—	—	—	—	—	—	—
Post-retirement benefit obligations	2	—	—	—	—	—	—	—	—	—
Entertainment		—	—	—	—	—	—	—	—	—
Scarcity		—	—	—	—	—	—	—	—	—
Acting and post related allowance		—	—	—	—	—	—	—	—	—
In kind benefits		—	—	—	—	—	—	—	—	—
Sub Total - Senior Managers of Municipality		7 190	6 192	—	590	1 764	1 548	216	14%	6 192
% increase	4		-13.9%							-13.9%
Other Municipal Staff										
Basic Salaries and Wages		92 823	99 703	—	7 814	23 300	24 926	(1 626)	-7%	99 703
Pension and UIF Contributions		17 869	23 906	—	1 497	4 478	5 977	(1 499)	-25%	23 906
Medical Aid Contributions		5 182	5 283	—	461	1 371	1 321	51	4%	5 283
Overtime		1 173	1 814	—	46	107	454	(346)	-76%	1 814
Performance Bonus		7 780	8 879	—	634	1 706	2 220	(513)	-23%	8 879
Motor Vehicle Allowance		10 526	11 205	—	870	2 609	2 801	(192)	-7%	11 205
Cellphone Allowance		—	—	—	—	—	—	—	—	—
Housing Allowances		70	194	—	9	23	49	(25)	-52%	194
Other benefits and allowances		43	56	—	3	9	14	(5)	-34%	56
Payments in lieu of leave		322	461	—	—	59	115	(56)	-49%	461
Long service awards		886	841	—	315	417	210	206	98%	841
Post-retirement benefit obligations	2	—	—	—	—	—	—	—	—	—
Entertainment		—	—	—	—	—	—	—	—	—
Scarcity		—	—	—	—	—	—	—	—	—
Acting and post related allowance		—	—	—	—	—	—	—	—	—
In kind benefits		—	—	—	—	—	—	—	—	—
Sub Total - Other Municipal Staff		136 674	152 343	—	11 648	34 080	38 086	(4 005)	-11%	152 343
% increase	4		11.5%							11.5%
Total Parent Municipality		173 417	190 406	—	14 602	42 897	47 602	(4 705)	-10%	190 406

COMPETENCY REGULATION

- ❖ The municipal appointed 14 interns as accounting clerks.
- ❖ The municipality appointed three (4) finance interns, one (1) in Risk management and two (2) internal audit.
- ❖ The newly appointed interns have completed their CPMD classes and awaiting the final results.

COLLINS CHABANE MUNICIPALITY MINIMUM COMPETENCY											
Accounting Officer	Meet Minimum Competency	Chief Financial Officer	Meet Minimum Competency	Senior Managers	Meet Minimum Competency	Middle Managers	Meet Minimum Competency	Other Officials & Accountants	Meet Minimum Competency	Councillors	Meet Minimum Competency
Shilenge R.R	CPMD	Maluleleke V.N	MFMP in progress	Maluleke G.L	MFMP	Maringa R.M	MFMP	Masuvhelele P	CPMD	Cllr Bila T.J	MFMP
				Radali C	MFMP	Mkhuvele H.S	MFMP	Mamarara L	CPMD	Cllr Lebea M	MFMP
				Maputla D	MFMP	Simango A	MFMP	Linda T.C	CPMD	Cllr Chauke M.G	MFMP
				Baloyi P	MFMP	Makhubele N.N	MFMP	Chauke H.D	MFMP	Cllr Mashimbye	MFMP
						Yingwana T.B	MFMP	Shivori V	CPMD	Cllr Mavikane S	MFMP
						Shimange T.R	MFMP	Mabasa P	CPMD	Cllr Chauke H	MFMP
						Qxumalo C	MFMP	Minyuku V	CPMD	Cllr Mutele T.M	MFMP
						Mondlane S	MFMP	Mabasa T.L	MFMP	Cllr Mukhaha A.J	MFMP
						Marima	MFMP	Pataka T	MFMP	Cllr Masia T.M	MFMP
						Honwane X	MFMP	Mabasa K	MFMP	Cllr Maluleke S.G	MFMP
						Napo O	MFMP	Mathonsi N.B	MFMP		
						Nukeri I	MFMP	Rakgogo P	CPMD		
						Sithole G	MFMP	Maluleke T	CPMD		
						Hlungwani G.P	MFMP	Sithole N	CPMD		
						Hlungwani A.K	MFMP	Vandzezi D	CPMD		
						Mkhubele T	MFMP	Baloyi B	CPMD		
						Maluleke L	MFMP	Baloyi J	CPMD		
						Khanyi D	MFMP	Mashaba N	CPMD		
								Maswanganyi N	CPMD		
								Miyambo A	CPMD		
								Sambo R	CPMD		

SUPPLY CHAIN MANAGEMENT REPORT

Please refer to the **attached annexure** for Supply Chain Management report.